Emerging Challenges in the Sustainability of Public Utilities
Mission Statement

Under the academic leadership of the Robert J. Trulaske, Sr. College of Business at the University of Missouri, the FRI, through its Public Utilities Division, serves as a neutral environment for the comprehensive examination of sound regulatory policy. The FRI provides interactive forums for consumers, regulators, industry and educators to facilitate innovation, understanding, and education in public utility policy issues.
# Table of Contents

Welcome by Dr. Stephen Ferris .................................................................4  
Program at a Glance .............................................................................5  
Welcome ........................................................................................................6  
Symposium Debate ..................................................................................7  
Panel Discussion I ..................................................................................8  
Panel Discussion II ..................................................................................9  
Commissioner Snapshot .........................................................................10  
Panel Discussion III ...............................................................................11  
About the FRI .......................................................................................12  
FRI Crystal Award ..................................................................................13  
FRI Advisory Board Members ................................................................14-15

CLE, CPA and CPE Credit: The 2014 FRI Symposium is eligible for professional credits. To obtain credits send the Symposium certificate of attendance along with the Symposium program booklet to the appropriate authority. If you have any questions or need further information, please contact the FRI at 573.882.3800.
Dear 2014 FRI Symposium Participant:

Welcome to the University of Missouri and the 2014 FRI Public Utility Symposium! As you know, the Financial Research Institute (FRI) was established in 1988 within the College of Business at the University of Missouri. This year as we gather for a full day of examining "Emerging Challenges in the Sustainability of Public Utilities" we also celebrate the centennial of MU’s College of Business and the 175th anniversary of the University of Missouri! We will also recognize the 2014 winner of the FRI Crystal Award for Distinguished Contribution: Mr. Charles Gray, Executive Director of the National Association of Regulatory Utility Commissioners (NARUC). Mr. Gray will be formally presented with his award during the Symposium luncheon.

The 2014 Symposium will examine current and emerging issues in public utility sustainability. Specifically, panelists will explore the challenges facing the electric, gas, and water industries as changes in technology, legislation/regulation, consumer preferences, and market forces impact the long-term sustainability of utility operations. The Symposium will critically explore various possible responses for increasing environmental responsibility in utility operations while simultaneously improving the efficiency of production, distribution, and customer service activities. Symposium panelists will also discuss how dynamic market forces are shaping the cost structures that will allow for the sustained production and distribution of utility services while considering issues associated with consumer affordability and access.

In addition to three panels and the Commissioner Snapshot, this year’s Symposium will feature a debate focused on the question: "Is the federal regulatory process for public utilities efficient and effective for satisfying consumer and producer needs in the 21st century?" This debate is an innovation to our program and will energize our discussion of regulatory policy.

In closing, I want to thank the 2013-2014 Planning Committee for the tremendous support in the design and organization of this year’s Symposium. Members of this committee are: Pauline M. Ahern CRRA, Managing Principal – AUS Consultants; Scott E. Albertson, Vice President, Regulatory Affairs & Gas Supply - Vectren Corporation; Vice Chairman James W. Gardner Kentucky Public Service Commission; Charles "Chuck" Harder, Vice President, Rates & Regulatory Affairs – SourceGas; Chair Elizabeth "Libby" Jacobs – Iowa Utilities Board; Glenn Jennings, President & CEO - Delta Natural Gas; Chairman Robert S. Kenney - Missouri Public Service Commission; Commissioner Steven D. Lesser - Public Utilities Commission of Ohio; Mark Martin, Vice President, Rates & Regulatory Affairs - Atmos Energy; Commissioner Dana L. Murphy - Oklahoma Corporation Commission – FRI Advisory Board Chair; David Springe, Consumer Advocate, Kansas Citizens’ Utility Ratepayer Board; Warren Wood, Vice President, External Affairs & Communications, Ameren Missouri. This committee has done an outstanding job in designing a Symposium that is timely, relevant, and inclusive of the many communities that support the FRI.

On behalf of the FRI, I extend a special thank you to the members of the FRI Advisory Board for their continued dedication and support of the FRI. Their involvement has allowed the FRI to achieve its current level of success. I would also like to thank and recognize AUS Consultants for their sponsorship of the FRI Crystal Award for Distinguished Contribution. Finally, I want to thank each of you for attending and I hope you find today’s activities to be professionally rewarding as well as intellectually stimulating.

Sincerely,

Dr. Stephen P. Ferris
Director, FRI
## Program At A Glance

### BREAKFAST & REGISTRATION  7:15 am – 8:15 am

### WELCOME  8:30 am – 8:45 am

Dr. Stephen Ferris, Senior Associate Dean, Graduate Studies & Research; James Harvey Rogers Chair of Money, Credit and Banking; Director, FRI, Robert J. Trulaske, Sr. College of Business University of Missouri

Joan T.A. Gabel, Dean, Robert J. Trulaske, Sr. College of Business University of Missouri

Commissioner Dana Murphy, Oklahoma Corporation Commission and FRI Advisory Board Chair

### SYMPOSIUM DEBATE  8:45 am – 10:15 am

Moderator:
Robert W. Gee, President, Gee Strategies Group, LLC.

Speakers:
First Vice President Lisa Polak Edgar
National Association of Regulatory Utility Commissioners

Sue Deen Kelly, Former FERC Commissioner and Partner and Co-Chair of Energy Regulatory, Markets & Enforcement Practice at Akin, Gump, Strauss, Hauer & Feld LLP

### PANEL I DISCUSSION  10:25 am – 11:35 am

Panel I Moderator:
Commissioner Olan Reeves
Arkansas Public Service Commission

Panel I Panelists:
Vice Chair Carolene Mays-Medley
Indiana Utility Regulatory Commission

Suzanne Sitherwood, President & CEO, The Laclede Group

David Springe, Consumer Counsel, Kansas Citizens’ Utility Ratepayer Board (CURB)

Ronald Lehr, Representative, AWEA Western Transmission and Former Chairman & Commissioner, Colorado Public Utilities Commission

### Lunch & Award Presentation  11:35 am – 12:55 pm

2014 FRI Crystal Award Recipient
Charles Gray

### PANEL II DISCUSSION  1:00 pm – 2:10 pm

Panel II Moderator:
Chair Elizabeth “Libby” Jacobs, Iowa Utilities Board

Panel II Panelists:
Chair Doug Scott, Illinois Commerce Commission

Dennis Doll, Chairman, President & CEO, Middlesex Water Company and President of the NAWC

David Stippler, Consumer Counsel, Indiana Office of Utility Consumer Counselor

Ralph Cavanagh, Co-Director, Energy Program, Natural Resources Defense Council

### COMMISSIONER SNAPSHOT  2:20 pm – 3:10 pm

Snapshot Moderator:
Lewis Mills, Director, Department of Energy, Missouri Department of Economic Development

Snapshot Panelists:
Chair Shari Feist Albrecht, Kansas Corporation Commission

Commissioner Dana Murphy, Oklahoma Corporation Commission and FRI Advisory Board Chair

Commissioner Steven Lesser
Public Utilities Commission of Ohio

### PANEL III DISCUSSION  3:20 pm – 4:30 pm

Panel III Moderator:
Chairman Robert Kenney, Missouri Public Service Commission

Panel III Panelists:
Commissioner Mary-Anna Holden, New Jersey Board of Public Utilities

Stuart Solomon, President & COO, Public Service Company of Oklahoma

Jennifer Easler, Attorney, Iowa Office of Consumer Advocate

Mark Newton Lowry, President, Pacific Economics Group Research, LLC

### Closing Comments  4:30 pm – 4:45 pm

Dr. Stephen Ferris, Senior Associate Dean, Graduate Studies & Research; James Harvey Rogers Chair of Money, Credit & Banking; Director, FRI, Robert J. Trulaske, College of Business University of Missouri
Welcome: 8:30 am – 8:45 am

Stephen Ferris is the Director of the FRI and the Senior Associate Dean at the Robert J. Trulaske, Sr. College of Business at the University of Missouri. Previously, Dr. Ferris was the Chairman of the Department of Finance at MU and a faculty member at Virginia Tech. He has held visiting appointments at Duquesne University, the University of Memphis, and the University of Pittsburgh. Dr. Ferris earned a BA from Duquesne University and a MBA and PhD from the University of Pittsburgh. He also holds a MSS from the US Army War College and a diploma from the U.S. Navy War College. He retired as a Commander from the U.S. Navy in 2011.

Joan T.A. Gabel is the Robert J. Trulaske, Sr. Dean at the Trulaske College of Business at the University of Missouri. She previously served as a DeSantis Professor and Chair of the Department of Risk Management/Insurance, Real Estate & Legal Studies at the Florida State University College of Business. As a faculty member, Dean Gabel has taught a variety of courses on campus and around the world. She has received numerous awards for teaching, research, and service and has been placed on the National Law Journal’s “Worth Reading” list. Dean Gabel serves on a series of University of Missouri committees and, in the community, on the board of directors for the Heart of Missouri United Way. She is also a member of the Association to Advance Collegiate Schools of Business board of directors.

Commissioner Dana Murphy of the Oklahoma Corporation Commission was elected to the OCC in 2008 and re-elected in 2010. She has over 22 years’ experience in the petroleum industry including operating her own private law practice focused on oil and gas title, regulatory practice and transactional work, and working as a geologist in the Oklahoma petroleum industry. Murphy is a member of several organizations including: NARUC Electricity Committee; Oklahoma Water Resources Research Institute advisory board; Oklahoma Bar Association; American Association of Petroleum Geologists & Energy Advocates; and the Regional State Committee of the Southwest Power Pool. Murphy also serves as the FRI Advisory Board Chair. She earned a BS in geology from Oklahoma State University and graduated cum laude from Oklahoma City University with a law degree.
Robert W. Gee, President - Gee Strategies Group, LLC.
Previously, Gee served as assistant secretary for Policy and International Affairs and as assistant secretary for Fossil Energy of the U.S. Department of Energy in Washington, D.C. He served as a Commissioner for the Public Utility Commission of Texas from 1991-1997 and as Chairman from 1991 to 1995. He currently serves as: President of Asian Americans in Energy, the Environment, and Commerce; a member of the Development Advisory Board of C12 Energy; and member of the Board of the Northeast-Midwest Institute. He is also a member of the National Petroleum Council, a federal advisory committee to the US Secretary of Energy. Gee received a BA in government with honors from the University of Texas and a JD from the University of Texas School Of Law.

First Vice President Lisa Polak Edgar - National Association of Regulatory Utility Commissioners
Edgar was appointed to the Florida Public Service Commission in January 2005 and reappointed 2008 and again in 2012. She is a member and First Vice President of NARUC. Edgar serves on NARUC’s Executive Committee, Board of Directors, the Committees on Electricity and Consumer Affairs, and the Task Force on Environmental Regulation and Generation. She has worked to develop policies to strengthen the state’s electric infrastructure to better prepare for, and withstand, storm events; to establish net metering and interconnection rules that encourage customer participation and renewable energy development; to further the diversification of Florida’s fuel supply; to effectively reform the collection and distribution of universal service funds; and to improve customer satisfaction and broaden stakeholder participation.

Suedeen G. Kelly, Former FERC Commissioner & Partner - Akin, Gump, Strauss, Hauer & Feld LLP
Kelly was nominated by Presidents Bush and Obama to three terms as FERC Commissioner. She resolved 7,000 disputes with published Commission decisions and personally authored 100 separate statements during her tenure. She is credited with spearheading change in numerous regulatory policies, including transmission interconnection and planning reform, integration of renewables into the grid, deployment of smart grid technology to the transmission grid, the inclusion of smart grid demonstration grants in the stimulus effort, and natural gas quality standards. Kelly also served as regulatory counsel for the California Independent System Operator; chairwoman and commissioner for the New Mexico Public Service Commission; and was a law professor at the University of New Mexico School of Law where she taught energy law, utility regulation, administrative law and legislative process.
Panel I: 10:25 am – 11:35 am

Commissioner Olan “Butch” Reeves, Arkansas Public Service Commission
Reeves was appointed to the Arkansas Public Service Commission in 2009. Previously, he was chairman of the Workers Compensation Commission; chief legal counsel to the governor; state drug director; a lawyer in the governor’s office; senior assistant attorney general and assistant attorney general; and law clerk to Arkansas Supreme Court Associate Justice David Newbern. Reeves is on the Electricity Committee and Critical Infrastructure Committee at NARUC and the FRI Advisory Board. He has a BA, MSE and a JD.

Vice Chair Carolene Mays-Medley, Indiana Utility Regulatory Commission
Mays-Medley was appointed in 2010 and reappointed and named vice chairman in 2014. She serves as the NARUC chairperson of the Committee on Critical Infrastructure and she is a member of the Washington Action Committee. Mays-Medley is a spokesperson on Cyber Security and Infrastructure issues, and was named one of Smart Grid’s 50 Pioneers of 2013. She serves on the New Mexico State University Center for Public Utilities Advisory Council and the FRI Advisory Board at the University of Missouri. Mays-Medley is the immediate past president of the Mid-America Regulatory Conference. From 2002 to 2008 she served in the Indiana House of Representatives where she received several Legislator of the Year awards.

Suzanne Sitherwood, President & CEO, The Laclede Group
Sitherwood has 33 years of expertise in engineering, interstate pipeline relationships, gas control and measurement and asset management. In her current role, she oversees all aspects of The Laclede Group including two natural gas utilities in Missouri. Prior to joining Laclede, she was president of Atlanta Gas Light, Chattanooga Gas Light and Florida City Gas, natural gas subsidiaries of AGL Resources serving more than 1.6 million customers. Sitherwood has a bachelor’s degree from Southern College of Technology and an MBA from Brenau University. She was named one of the “Most Influential Business Women” and “Who’s Who in Energy” by the St. Louis Business Journal.

David Springe, Consumer Counsel, Kansas Citizens’ Utility Ratepayer Board (CURB)
Springe was named consumer counsel December 2002. Prior to that, he served as CURB’s chief economist. Springe also spent six years on the Economic Policy and Planning staff of the Kansas Corporation Commission. He is the vice chair of the EPRI Energy Efficiency and Grid Modernization Public Advisory Board, and serves on the Advisory Boards for the New Mexico State University’s Center for Public Utilities and the FRI. Springe also serves on the Energy Board of the Keystone Center. Springe was the president of the National Association of State Utility Consumer Advocates from 2007-2009. He received his MA in economics and a JD from the University of Kansas.

Ronald Lehr, Representative, AWEA Western Transmission
Lehr practices law and consults clients about energy regulation and business matters. Current assignments include work for the American Wind Energy Association on public policy and transmission issues for wind energy, for Western Grid Group on western grid-level system and transmission planning, and for foundation sponsors on America’s Power Plan. Lehr also works for private firms and foundations on renewable energy policies and commercialization strategies. Previously, he served from 1984 to 1991 as chairman and commissioner of the Colorado Public Utilities Commission.
Panel II: 1:00 pm – 2:10 pm

**Chair Elizabeth “Libby” Jacobs, Iowa Utilities Board**
Jacobs began serving on the IUB in 2011. She serves on the NARUC Committee on Electricity; the Subcommittee on Nuclear Issues-Waste Disposal; and the Task Force on Environmental Regulation and Generation. Jacobs serves as secretary on the board of the Organization of MISO States (OMS) and is a member of the OMS Executive Committee. She is also a member of the MISO Advisory Committee. She is a voting member on the EISPC. Jacobs serves on the FRI Advisory Board and she is also a member of the MARC. Jacobs earned her BA “with distinction” in political science from the University of Nebraska - Lincoln and a MPA from Drake University.

**Chairman Doug Scott, Illinois Commerce Commission**
Scott was appointed chairman in March 2011. Prior to his appointment Scott served as director of the Illinois Environmental Protection Agency from 2005 to 2011. He was elected and served as, mayor of Rockford, Illinois from 2001 to 2005. Scott was elected a state representative from the 67th district in 1995 and served in the General Assembly until 2001 when he became mayor. Scott also served the city as city attorney. Scott received his undergraduate degree with honors from the University of Tulsa and a JD with honors from Marquette University, Milwaukee, WI.

**Dennis Doll, Chairman, President and CEO Middlesex Water Company**
Doll has a diverse management background related to water and wastewater utilities, contract operations and capital management. Doll serves as a director of the National Association of Water Companies and president and chair of its board. He is treasurer and a member of the Board of Trustees of the Water Research Foundation he also serves on the Foundation’s Executive Committee. Doll is a director and past chairman of the board of the New Jersey Utilities Association. He received a bachelor’s degree in Accounting and Economics from Upsala College and is a certified public accountant.

**David Stippler, Consumer Counsel, Indiana Office of Utility Consumer Counselor**
Stippler was appointed in 2008 and reappointed in 2013. With over 40 years of experience, he oversees a staff of over 50 utility professionals who represent Indiana's residential, commercial and industrial ratepayers in state and federal utility regulatory proceedings. Stippler was named the secretary of the National Association of State Utility Consumer Advocates in June, 2014. Prior to joining the OUCC, he practiced law with the Indianapolis law firm of Bingham McHale, LLP where he represented utilities and municipalities on a wide range of legal and regulatory issues. He is a cum laude graduate of the Indiana University School of Law-Indianapolis and an alumnus of Saint Meinrad College and the University of Evansville.

**Ralph Cavanagh, Co-Director, Energy Program, Natural Resources Defense Council**
Cavanagh has been with the NRDC since 1979. Previously, he was a visiting professor of law at Stanford and UC Berkeley and served as a member of the U.S. Secretary of Energy’s Advisory Board. He is a board member of many organizations including the Bonneville Environmental Foundation; the California Clean Energy Fund; the Center for Energy Efficiency & Renewable Technologies; the Renewable Northwest Project; and the Northwest Energy Coalition. He is a graduate of Yale College and Yale Law School.
Snapshot Panel: 2:20 pm – 3:10 pm

Lewis Mills, Director, Division of Energy, Missouri Department of Economic Development
Mills has 25 years’ experience in public utility regulation. In his current role he is charged with establishing and implementing energy policy for the state, including the development of a comprehensive state energy plan in 2014 and 2015. From 2005-2014 he served as the Missouri Public Counsel. Mills served as President of the National Association of State Utility Consumer Advocates from 2013 until his appointment to the Division of Energy in 2014. Mills received his undergraduate degree a BS in geology from St. Lawrence University and his law degree from the University of Utah.

Chair Shari Feist Albrecht, Kansas Corporation Commission
Albrecht was appointed in 2012 and elected Chair in 2014. She currently serves on the NARUC Gas Committee and its Subcommittee on Pipeline Safety and the Washington Action Committee. She is the Official Representative for Kansas on the Interstate Oil and Gas Compact Commission. Albrecht also serves on the FRI Advisory Board; the Advisory Council of the New Mexico State University Center for Public Utilities; and the Energy Bar Association. She earned a BA from the University of Kansas and JD from Washburn University School of Law.

Commissioner Steven Lesser, Public Utilities Commission of Ohio
Lesser has been in utility regulation for over 30 years. Prior to his appointment as commissioner, he served the PUCO as chief of staff, assistant director of the legal department, deputy director of the transportation department and administrative law judge/attorney examiner in the legal department. Lesser currently serves on the NARUC Committee on Energy Resources and the Environment and sits on the advisory board of the FRI. He received his JD from Capital University Law School and his bachelor’s degree from State University of New York at Binghamton.

Commissioner Dana Murphy, Oklahoma Corporation Commission - FRI Advisory Board Chair
Murphy was elected in 2008 and re-elected in 2010. She has over 23 years’ experience in the petroleum industry including operating her own private law practice focused on oil and gas title, regulatory practice and transactional work, and working as a geologist in the Oklahoma petroleum industry. Murphy is a member of several organizations including: the NARUC Electricity Committee; the Oklahoma Water Resources Research Institute advisory board; the Oklahoma Bar Association; American Association of Petroleum Geologists & Energy Advocates; and the Regional State Committee of the Southwest Power Pool. She earned a BS in geology from Oklahoma State University and graduated cum laude from Oklahoma City University with a law degree.
Chairman Robert Kenney, Missouri Public Service Commission

Kenney was appointed to the Missouri Public Service Commission in 2009 by Governor Nixon and named Chairman March 2013. Kenney is an active member of the NARUC. He serves as: chair of the Committee on Energy Resources and the Environment; on the Consumer Affairs Committee; the Subcommittee on Utility Market Place Access; the International Relations Committee. He is a past president of the Organization of MISO States. Prior to his appointment to the PSC, Kenney served as Missouri Attorney General Chris Koster’s chief of staff. He earned his undergraduate degree from Hampton University in Hampton, Virginia. He earned his law degree from Saint Louis University School of Law.

Commissioner Mary-Anne Holden, New Jersey Board of Public Utilities

Holden was confirmed by the New Jersey Senate in 2012. Prior to her nomination, she served as mayor of the Borough of Madison, N.J., for four years and Councilwoman for ten years. As Mayor and Councilwoman of Madison, Holden had the distinction of chairing or co-chairing every committee and department. She is co-vice chair of the NARUC Water Committee, and a member of the NARUC Sub-committee on Nuclear Issues-Waste Disposal. Holden received a BFA from the College of New Rochelle and master’s in humanities-American art and architecture from Manhattanville College.

Stuart Solomon, President & COO, Public Service Commission of Oklahoma

Solomon became president and chief operating officer for Public Service Company of Oklahoma in June 2004. PSO serves approximately 540,000 customers in Oklahoma. Previously, he held a variety of management positions in PSO’s parent company, American Electric Power, and Central and South West Corp., which merged with AEP in 2000. Solomon earned a bachelor’s degree from Southwestern University in Georgetown, Texas, an MBA from the University of Texas in Austin, and a law degree from the University of Colorado in Boulder.

Jennifer Easler, Attorney, Iowa Office of Consumer Advocate

Easler practices primarily in the area of electric and gas utility regulation, including general rate case proceedings, energy efficiency plans, utility plans for meeting environmental regulations, siting of power plants and applicable ratemaking principles, and transmission plans and policies developed through the Midcontinent Independent System Operator (MISO) and overseen by FERC. Easler serves on the MISO Planning Advisory Committee and the State Energy Efficiency Action Network Executive Committee. She is co-chair the Ratepayer Funded Efficiency Working Group of the SEE Action Network and chair of the Iowa Energy Center Advisory Council.

Mark Newton Lowry, President, Pacific Economics Group Research, LLC

Lowry is the President of Pacific Economics Group Research LLC, a leading center of research on energy utility cost and new approaches to regulation. He has frequently testified on revenue decoupling, capital cost trackers, and multiyear rate plans, mechanisms expected to play a key role in regulating the “utility of the future”. His practice is international in scope and includes work for regulators in Canada and Australia. A Midwesterner with Missouri roots, he holds a PhD in applied economics from the University of Wisconsin.
About the FRI

Background
The Financial Research Institute (FRI) was established in 1988 within the Robert J. Trulaske, Sr. College of Business at the University of Missouri to promote education, research and service across various areas of finance. Today, the FRI, through its public utility division, provides a neutral environment for stakeholders in the regulated public utility industry to come together to examine, understand, and debate current issues relating to public utility policy.

Advisory Board
The FRI Advisory Board was established in 1988 as an essential component of the FRI. The FRI Advisory Board includes regulators, industry executives, and consumer representatives, and operates under the leadership of Dr. Stephen Ferris. The FRI Advisory Board provides financial assistance, professional advice, and identifies FRI’s strategic direction.

Associate Members
The FRI Associate Membership Program is designed for firms, organizations, and individuals who have a vested interest in the water, electric, and gas utility sectors who are not employed by investor-owned public utility companies. The FRI Associate Membership Program creates a healthy platform from which to form new business relationships, strengthen existing ones. It’s an excellent opportunity to gain further access to the issues, challenges and promising new developments that will shape the future of this industry.

Annual Public Utility Symposium
The FRI’s flagship event is its Annual Public Utility Symposium. Held in the fall, this one day event examines issues that impact consumers, industry, and regulators. The Symposium is targeted to state regulators, legislators, commission staff, utility managers, policy analysts, attorneys, consumer advocates, and academics. The event is accredited for both continuing legal and professional education (CLE, CPE).

Hot Topic Hotline
The Hot Topic Hotline Program is an opportunity for FRI Advisory Board Members to discuss ‘hot’ issues via web conference. The program is offered bi-monthly and topics are sponsored by an Advisory Board Member. For a full list of upcoming and previous Hot Topics please visit www.fri.missouri.edu.

Save the Date!

The strength of the FRI Annual Public Utility Symposium results from the input provided by the FRI Advisory Board Members regarding content and speakers. The cooperation between commissioners, consumer advocates, and industry executives results in discussion and debate relevant to all stakeholders. The 2015 Symposium marks the 19th year of the event. For the last 9 years, the Symposium has had capacity attendance! Registration for the 2015 Symposium opens in early spring! Look for more information on the Symposium and Early Bird Discounts! Follow us on twitter @fri_news and “like” us on Facebook www.facebook.com/FRInews to stay connected and receive announcements!

The next FRI Public Utility Symposium
16 September 2015
The FRI Crystal Award
The FRI Crystal Award for Distinguished Contribution recognizes an individual who has made recent outstanding and significant contributions to the design, implementation or analysis of public utility regulatory policy. It provides an opportunity to recognize excellence and achievement across regulated industries and further promotes the mission and purpose of the FRI - to serve as a neutral environment for the comprehensive examination of sound regulatory policy.

Eligibility:
• Individuals with at least 10 years of experience related to regulated industry.
• FRI Advisory Board Members and individuals employed by regulated public utility companies are ineligible.
• Current Public Office Holders are also ineligible.
• Nominees are not restricted to companies or states represented by the FRI Advisory Board Members.
• Recipient must be present to accept the award during the FRI Symposium activities.
• Self-nominations are permitted.

Nominees may be, but are not limited to:
• Former Commissioners
• Regulatory Staff
• Energy Executives
• Consultants
• Academics

Criteria:
The originality and extent of the contributions made by the individual to the design, implementation, or analysis of public utility regulatory policy. Sustained nature of these contributions over time. The measurable impact of the individual’s accomplishments such as changes in industry or regulatory policies, citations or use by others of the individual’s work. Extent of peer, industry, academic or public recognition of the individual’s accomplishments in the area of public utility regulatory policy.

Congratulations to CHARLES GRAY
2014 FRI Crystal Award Recipient

Nominations for the 2015 FRI Crystal Award are being accepted
15 September - 31 October 2014!
FINANCIAL RESEARCH INSTITUTE ADVISORY BOARD

Pauline Ahern, CRRA  
Managing Principal  
AUS Consultants

Scott E. Albertson  
Vice President  
Regulatory Affairs & Gas Supply  
Vectren Corporation

Dustin Allison  
Acting Consumer Counsel  
Missouri Office of the  
Public Counsel

Michael Fehr  
Director, Regulatory Relations  
MidAmerican Energy

Shari Feist Albrecht  
Chair  
Kansas Corporation Commission

Dr. Stephen Ferris  
Director, FRI

Ross Hemphill  
Vice President, Regulatory Policy & Strategy  
Commonwealth Edison Company

Jim Henning  
President  
Duke Energy  
Ohio & Kentucky

Todd Hillman  
Vice President, South Region  
MISO

Glenn R. Jennings  
Chairman, President & CEO  
Delta Natural Gas Company

Robert Kenney  
Chairman  
Missouri Public Service Commission

Chris Krygier  
Director, Regulatory & Government Affairs  
Liberty Utilities

Carolene Mays-Medley  
Vice Chair  
Indiana Utility Regulatory Commission

Herbert “Herb” Miller, Jr.  
President  
Columbia Gas of Kentucky, Inc.  
(NiSource)

Dana Murphy  
FRI Advisory Board Chair  
Commissioner  
Oklahoma Corporation Commission

Mark R. Schuling  
Iowa Consumer Advocate  
Office of the Consumer Advocate

Doug Scott  
Chairman  
Illinois Commerce Commission

Emily Shuart  
Director, Regulatory Services  
Public Service Company of Oklahoma

Mark Stultz  
Senior Vice President, Regulatory Policy & Communications, BP Energy

Gary VerDouw  
Director, Rates - Central Division  
American Water

Kelly Walters  
Vice President & COO - Electric, The Empire District Electric Company
FINANCIAL RESEARCH INSTITUTE ADVISORY BOARD

Mark C. Darrell  
Senior Vice President and General Counsel  
Laclede Gas Company

David Dittemore  
Manager, Regulatory Affairs  
Kansas Gas Service

Douglas Esamann  
President  
Duke Energy Indiana

Vicki Friscic  
Director  
Regulatory & Pricing  
Dominion

James W. Gardner  
Vice Chairman  
Kentucky Public Service Commission

Charles “Chuck” Harder  
Vice President  
Rates & Regulatory  
SourceGas

Mario Hurtado  
Co-Founder & Executive Vice President, Clean Line Energy

Elizabeth “Libby” Jacobs  
Chair  
Iowa Utilities Board

Jim Jenkins  
Vice President  
Regulatory & Public Policy  
American Water

Laura Landreaux  
Vice President  
Regulatory Affairs  
Entergy Arkansas, Inc.

Steven Lesser  
Commissioner  
Public Utilities Commission of Ohio

Mark Martin  
Vice President  
Rates & Regulatory Affairs  
Atmos Energy

Olan “Butch” Reeves  
Commissioner  
Arkansas Public Service Commission

Donald Rowlett  
Managing Director  
Regulatory Affairs  
Oklahoma Gas & Electric Company

Tim Rush  
Director, Regulatory Affairs  
Kansas City Power & Light

David Springe  
Consumer Counsel  
Kansas Citizens’ Utility Ratepayer Board (CURB)

James Stanley  
Executive Vice President & Group CEO, Northern Indiana Public Service Company

Ed Staton  
Vice President, State Regulation & Rates  
LG&E & KU

Warren Wood  
Vice President, External Affairs & Communications  
Ameren Missouri

CenterPoint Energy
Our innovative executive MBA program is designed for busy professionals, providing flexibility around their work schedules and building strong peer connections.

Your execMBA Program

- 21-month program combines four annual campus visits with online delivery
- Built for executives with minimum 5-7 years of experience
- High-value degree that is competitively priced
- Top-notch Trulaske College of Business faculty

execMBA By The Numbers

- 14: Average years of professional experience
- 10: Average years of leadership experience
- 13: Number of states represented by execMBA students
- 33: Number of students in the Class of 2016

Yellow Ribbon University execmba@missouri.edu 573.882.2180

eexecmba.missouri.edu

The utility experts

that utility experts turn to for advice.

Learn more:

www.ausconsultants.com

800-925-4287 | 202 (Pauline Ahern)